

# **Codan Limited**

# ACN 007 590 605

# **Notice of Annual General Meeting**

# **Explanatory Notes**

## Date of meeting

19 October 2011

## Time of meeting

11.00am

## **Place of meeting**

Hilton Adelaide hotel 233 Victoria Square Adelaide SA 5000

This Notice of Annual General Meeting should be read in its entirety. If shareholders are in doubt as to how they should vote, they should seek advice from their accountant, solicitor or other professional adviser prior to voting.



## **Notice of Annual General Meeting**

Codan Limited ACN 007 590 605 (**Company**) will hold an annual general meeting at the Hilton Adelaide hotel, 233 Victoria Square, Adelaide, South Australia on 19 October 2011 at 11.00am (Adelaide time).

The Explanatory Notes that accompany and form part of this notice of annual general meeting (**Notice**) describe the matters to be considered at the meeting.

## AGENDA

#### **GENERAL BUSINESS**

#### 2011 Financial Statements

To receive, consider and discuss the Company's financial statements and the report of the directors and auditor for the year ended 30 June 2011.

#### **ORDINARY BUSINESS**

#### **Resolution 1**

#### Adoption of Remuneration Report

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

"That the remuneration report for the year ended 30 June 2011 be adopted for the purpose of section 250R(2) of the Corporations Act."

Note: Section 250R(3) of the Corporations Act provides that the vote on this resolution is advisory only and does not bind the directors or the Company.

#### **Voting Restriction**

In accordance with the Corporations Act, a vote must not be cast on this resolution (and will be taken not to have been cast if cast contrary to this restriction) by a member of the key management personnel, details of whose remuneration are included in the remuneration report, and any closely related party of such a member. However, the member or any closely related party of such a member may vote if:

- (a) it is cast by a person as a proxy appointed by writing that specifies how the proxy is to vote on the resolution; and
- (b) it is not cast on behalf of the member or any closely related party of such a member.



#### **Resolution 2**

#### **Re-election of Director – Mr Peter Griffiths**

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

"That Mr Peter Griffiths, a director retiring by rotation in accordance with the Company's constitution and being eligible for re-election, be re-elected as a director of the Company."

#### **Resolution 3**

#### **Re-election of Director – Lieutenant General Peter Leahy**

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

"That Lieutenant General Peter Leahy, a director retiring by rotation in accordance with the Company's constitution and being eligible for re-election, be re-elected as a director of the Company."

#### **Resolution 4**

#### **Re-election of Director – Mr Scott Davies**

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

"That Mr Scott Davies, a director retiring in accordance with the Company's constitution and being eligible for re-election, be re-elected as a director of the Company."

#### **Resolution 5**

#### **Re-election of Director – Mrs Corinne Namblard**

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

"That Mrs Corinne Namblard, a director retiring in accordance with the Company's constitution and being eligible for re-election, be re-elected as a director of the Company."

#### SPECIAL BUSINESS

#### **Resolution 6**

#### Approval of the grant of Performance Rights to Mr Donald McGurk

To consider and, if thought fit, to pass the following resolution as an ordinary resolution:

"That, for the purposes of ASX Listing Rule 10.14, approval is given for the grant of 161,551 performance rights to Mr Donald McGurk under the Codan Limited Performance Rights Plan."



#### Voting Exclusions

In accordance with the ASX Listing Rules, the Company will disregard any votes cast on this resolution by Mr Donald McGurk and any associates of Mr McGurk. However, the Company need not disregard a vote if:

- (a) it is cast by that person as proxy for a person who is entitled to vote, in accordance with the directions on the proxy form; or
- (b) it is cast by the person chairing the meeting as proxy for a person who is entitled to vote, in accordance with a direction on the proxy form to vote as the proxy decides.

#### Voting and the proxy

For the purpose of determining the voting entitlements at the meeting, the board has determined that shares in the Company will be taken to be held by the registered holders of those shares at 5.00pm (Adelaide time) on 17 October 2011. Accordingly, transactions registered after that time will be disregarded in determining entitlements to attend and vote at the meeting.

A shareholder wishing to vote on the resolutions contained in this Notice should either attend in person, or appoint a proxy or proxies to attend or vote on the shareholder's behalf. A proxy form is enclosed with this Notice. The proxy or proxies do not need to be a shareholder of the Company. A shareholder that is a body corporate may appoint a representative to attend in accordance with the Corporations Act.

A shareholder entitled to attend and to cast two or more votes is entitled to appoint not more than two proxies. Where more than one proxy is appointed, each proxy must be appointed to represent a specified proportion of the shareholder's voting rights. If the shareholder appoints two proxies and the appointment does not specify this proportion, each proxy may exercise half of the votes able to be cast by the appointing shareholder.

The proxy form (and any power of attorney under which it is signed) must be received at the address below not later than 11.00am (Adelaide time) on 17 October 2011 (being 48 hours before the commencement of the meeting). Any proxy forms received after that time will not be valid for the meeting.

Completed proxy forms should be sent to the Company's share registrar, Computershare Investor Services Pty Ltd as follows:

By mail:	Codan Limited C/- Computershare Investor Services Pty Ltd GPO Box 242 MELBOURNE VIC 3001 Australia
By fax:	Codan Limited C/- Computershare Investor Services Pty Ltd (within Australia) 1800 783 447 (outside Australia) +61 3 9473 2555

Online:

www.investorvote.com.au

Custodian voting:

For Intermediary Online subscribers only: <u>www.intermediaryonline.com</u>

## DATED THIS 14<sup>th</sup> DAY OF SEPTEMBER 2011 BY ORDER OF THE BOARD

Michael Barton Company Secretary



## **Explanatory Notes**

These Explanatory Notes have been prepared to provide shareholders with material information to enable them to make an informed decision on the business to be conducted at the annual general meeting of the Company.

The directors recommend shareholders read these Explanatory Notes in full before making any decision in relation to the resolutions.

Please note that if you appoint the Chairman of the meeting as your proxy, you will be directing the Chairman to vote in accordance with the Chairman's voting intention unless you indicate otherwise by marking the "For", "Against" or "Abstain" boxes. The Chairman of the meeting intends to vote undirected proxies in favour of each item of business. Further, please note that you are entitled to appoint the Chairperson as a proxy with a direction to cast the votes contrary to the Chairman's voting intention, or to abstain from voting, on any resolution. Also, you may appoint, as your proxy, a person other than the Chairman.

#### **GENERAL BUSINESS**

#### **Receiving financial statements and reports**

The Corporations Act requires that shareholders consider the annual consolidated financial statements and reports of the directors and auditor every year.

Shareholders attending the annual general meeting will be given a reasonable opportunity:

- (a) to ask questions about or make comments on the management of the Company; and
- (b) to ask the Company's auditor or the auditor's representative questions relevant to:
  - (1) the conduct of the audit;
  - (2) the preparation and content of the auditor's report;
  - (3) the accounting policies adopted by the Company in relation to the preparation of the financial statements; and
  - (4) the independence of the auditor in relation to the conduct of the audit.

A shareholder of the Company who is entitled to cast a vote at the annual general meeting may submit a written question to the auditor if the question is relevant to:

- (a) the content of the auditor's report to be considered at the annual general meeting; or
- (b) the conduct of the audit of the annual financial report to be considered at the annual general meeting.

A written question may be submitted by giving the question to the Company no later than 12 October 2011, being five business days before the day on which the annual general meeting is to be held, and the Company will then, as soon as practicable after the question has been received, pass the question on to the auditor. At the annual general meeting the Company will allow a reasonable opportunity for the auditor or the auditor's representative to answer such written questions submitted to the auditor.

The Company will make copies of the question list reasonably available to shareholders attending the annual general meeting.

No resolution is required to be moved in respect of this item of General Business.

#### **ORDINARY BUSINESS**

#### **Resolution 1 – Adoption of Remuneration Report**

The remuneration report of the Company for the financial year ended 30 June 2011 is contained in the 2011 Annual Report which accompanies this Notice. The Annual Report is also available on the following website: <a href="https://www.investorvote.com.au">www.investorvote.com.au</a>.

Section 300A of the Corporations Act requires the directors to include a remuneration report in their report for the financial year. Section 250R(2) requires the remuneration report be put to the vote at the Company's annual general meeting. The vote on the resolution is advisory only and does not bind the directors or the Company.

Recent legislation introduced a process in relation to the non-binding shareholder vote which requires that where, at an AGM, a company's remuneration report receives a "no" vote of 25 per cent or more and comments are made on the remuneration report, the company's subsequent remuneration report is required to include an explanation of the board's proposed action in response to the "no" vote and comments or an explanation of why no action has been taken. Where a company's subsequent remuneration report receives a "no" vote of 25 per cent or more, shareholders at that second AGM are to consider a resolution to determine whether to hold a further meeting. If this "spill resolution" passes by ordinary resolution, then the directors who approved the directors' report, other than the managing director, must resign or alternatively a meeting must be held within 90 days of the second AGM at which those directors cease to hold office immediately before the end of the "spill meeting" and the meeting may resolve to appoint those or other persons to the vacated positions.

#### **Directors' Recommendation**

The directors recommend that the shareholders vote in favour of Resolution 1.

#### **Resolution 2 – Re-election of Director – Mr Peter Griffiths**

Mr Peter Griffiths was appointed as a director of the Company on 2 July 2001.

Mr Griffiths was appointed to the board following his retirement as a senior executive of Coca-Cola Amatil Limited. Mr Griffiths has extensive global experience, including having worked over a ten-year period in Central and Eastern Europe and South East Asia for Coca-Cola Amatil Limited. Prior to this, at various times he was company secretary, chief financial officer and managing director of C-C Bottlers Limited and held board positions in Australia, New Zealand and the United States of America. He is a Certified Practising Accountant and has been president of the South Australian branch of the Financial Executives Institute, as well as state and federal president of his industry association. Since retirement from full-time employment, Mr Griffiths has also been a director of several not-for-profit organisations.

Mr Griffiths is chairman of the Company's Board Audit Risk and Compliance Committee.

In accordance with clause 9.3 of the Company's constitution, Mr Griffiths is required to retire, and being eligible, has offered himself for re-election at this annual general meeting.

Accordingly, Resolution 2 provides for the re-election of Mr Griffiths as a director of the Company.

#### **Directors' Recommendation**

Other than Mr Griffiths (who is not entitled to make a recommendation), the directors recommend that the shareholders vote in favour of Resolution 2.

#### Resolution 3 – Re-election of Director – Lieutenant General Peter Leahy

Lieutenant General Peter Leahy was appointed as a director of the Company on 19 September 2008.

Lieutenant General Peter Leahy, AC retired from the Army, as Chief of Army, in July 2008. During his 37 year career he served in a wide variety of command, training, research and strategic appointments in Australia and overseas.

During his 6 year appointment as Chief of Army, the Army had its busiest operational period since the Vietnam War with multiple, concurrent, large scale, war fighting deployments to Afghanistan and Iraq and complex stabilisation deployments to East Timor and The Solomon Islands.

His formal duties as Chief of Army were to advise the Government and the Chief of the Defence Force on Army related matters and to raise, train and sustain the Army. He was involved in the preparation of defence strategic assessments and plans, the development of Army capabilities and the maintenance of Army preparedness. He was also responsible for the leadership of the Army and the maintenance of professional standards within the Army.

As well as being Chairman of Army's senior board he was also a member of the Defence Committee, the Chiefs of Service Committee, the Council of the Australian War Memorial and the Defence Housing Authority.

Among his qualifications he holds a BA (Military Studies), a Masters of Military Arts and Science and is a Graduate of the Australian Institute of Company Directors.

In accordance with clause 9.3 of the Company's constitution, Lieutenant General Peter Leahy is required to retire, and being eligible, has offered himself for re-election at this annual general meeting.

Accordingly, Resolution 3 provides for the re-election of Lieutenant General Peter Leahy as a director of the Company.

#### **Directors' Recommendation**

Other than Lieutenant General Peter Leahy (who is not entitled to make a recommendation), the directors recommend that the shareholders vote in favour of Resolution 3.

#### **Resolution 4 – Re-election of Director – Mr Scott Davies**

Mr Scott Davies was appointed as a director of the Company by the board effective 1 May 2011.

In July 2011, Mr Davies was appointed to the position of Global Head of Infrastructure for AMP Capital Investors. He was chief executive officer of ASX 100 listed company Macquarie Communications Infrastructure Group (**MCG**) from its inception in 2002 through to its sale in 2009.

MCG was a leading global provider of communications infrastructure in the United Kingdom, United States of America and Australia, focused on broadcast transmission, mobile telephony, public safety and satellite communications. The key features of MCG's various operations were world-class capabilities in radio frequency engineering, and the provision of critical, high availability communications services to customers.

Prior to his role with MCG, Mr Davies held roles with Macquarie Capital and Hambros Bank, where he gained valuable experience in relation to business development and mergers and acquisitions. Prior to that, Mr Davies practised as a commercial lawyer.

In accordance with clause 9.8 of the Company's constitution, Mr Davies is required to retire, and being eligible, has offered himself for re-election at this annual general meeting.

Accordingly, Resolution 4 provides for the re-election of Mr Davies as a director of the Company.

#### **Directors' Recommendation**

Other than Mr Davies (who is not entitled to make a recommendation), the directors recommend that the shareholders vote in favour of Resolution 4.

#### Resolution 5 – Re-election of Director – Mrs Corinne Namblard

Mrs Corinne Namblard was appointed as a director of the Company by the board effective 1 August 2011.

Mrs Namblard has more than 30 years' experience in large projects in finance, infrastructure and related industries and has worked in the United States of America, Canada, Australia and Europe.

During the ten years prior to her appointment to the Codan board, Mrs Namblard was chief executive officer of Galaxy Fund, a dedicated transportation infrastructure equity fund. Mrs Namblard developed the fund from its inception in 2000. Prior to that, she was executive vice president of leading international French engineering firm, Egis Group, and led their worldwide strategy and business development activities.

Prior to her time with Egis Group, Mrs Namblard spent 19 years with Banque Nationale de Paris. She was involved in capital market activities, mergers and acquisitions and project finance transactions, eventually becoming vice president and head of financial advisory in the project finance team.

Mrs Namblard has held a number of board positions over the years including Flinders Ports in Australia. She was appointed to the board of Qantas in June 2011.

In accordance with clause 9.8 of the Company's constitution, Mrs Namblard is required to retire, and being eligible, has offered herself for re-election at this annual general meeting.

Accordingly, Resolution 5 provides for the re-election of Mrs Namblard as a director of the Company.

#### **Directors' Recommendation**

Other than Mrs Namblard (who is not entitled to make a recommendation), the directors recommend that the shareholders vote in favour of Resolution 5.

#### SPECIAL BUSINESS

#### Resolution 6 – Approval of the grant of Performance Rights to Mr Donald McGurk

#### Background

At the 2004 AGM, shareholders approved the establishment of a plan called the Performance Rights Plan (**Plan**) as part of the overall remuneration strategy of the Company. The Plan provides for the issue of performance rights (**Performance Rights**) to executives of Codan invited by the board to participate in the Plan. The Performance Rights result in the issue of fully paid ordinary shares in the Company (**Shares**). A copy of the Plan Rules is available on the Company's website www.codan.com.au. A brief summary of the Plan Rules is set out below.

The Plan is designed to provide the Company's executives with an incentive to maximise the return to shareholders over the long term, and to assist in the attraction and retention of key executives. Details of the Company's executive remuneration philosophy and objectives can be found in the 2011 Annual Report.

At the 2010 AGM, approval was obtained from the Company's shareholders for the issue to Mr Donald McGurk, Managing Director and Chief Executive Officer, of 136,733 Performance Rights for no consideration and at nil exercise price in accordance with the Plan. Since that approval those Performance Rights were issued on the terms as approved.

Mr McGurk has again been invited by the Board to participate in the Plan and to be issued with Performance Rights if approved by shareholders at this AGM. No other directors have been invited by the Board to participate in the Plan.

#### **Reason for Shareholder Approval**

ASX Listing Rule 10.14 requires shareholder approval for the issue of securities to a director. Accordingly shareholder approval is sought for the issue to Mr McGurk of 161,551 Performance Rights under the Plan.

The Performance Rights to be granted to Mr McGurk are in effect conditional entitlements, which may vest subject to the satisfaction of performance hurdles, details of which are summarised below.

#### **Issue of Performance Rights**

The Company proposes to issue 161,551 Performance Rights to Mr McGurk no later than 1 month after the date of the AGM. As no other Performance Rights are being offered to the Company's directors (or other related parties), this is the maximum number of Performance Rights that may be acquired by all persons for whom approval is required.

The number of Performance Rights has been calculated in accordance with the following formula:

- Where Fixed Pay equates to Mr McGurk's annual remuneration package as Managing Director which is \$500,000; and
- \$1.238 is the volume weighted average of the prices at which the Company's shares were traded on ASX for the five trading days following the release of the Company's FY11 results, commencing on 11 August 2011 and ending on 17 August 2011.

#### **Rights attaching to Performance Rights**

A Performance Right is a right to acquire one Share which can be exercised once the Performance Right has become exercisable and provided it has not lapsed.

A Performance Right does not give the holder a legal or beneficial right to Shares and does not enable the participating executive, in this case Mr McGurk, to receive dividends or any other shareholder benefit by virtue of the issue of these rights unless and until that Performance Right has been exercised and the Share issued.

#### **Exercise of Performance Rights**

Performance Rights are exercisable if:

- the Company meets the performance hurdle during the performance period;
- an event occurs such as a takeover bid for, or the winding up of, the Company; or
- the Board allows early exercise on the cessation of employment in certain circumstances.

#### Performance Period

The performance period is the period commencing on 1 July 2011 and ending on 30 June 2014 (**Performance Period**).

#### **Performance Hurdle**

The Performance Rights will vest and become exercisable if the Performance Hurdle is satisfied over the Performance Period in the following circumstances:

- the Performance Hurdle will be met if the Company exceeds the aggregate threshold earnings per share (**eps**) over the Performance Period as set out in the table below;
- all of the Performance Rights will vest and be exercisable if the Company equals or exceeds the aggregate range eps as set out in the table below;
- if the Company achieves an aggregate eps greater than the threshold eps but less than the range eps, the number of Performance Rights that will vest and be exercisable will be calculated on a pro rata basis in accordance with the following formula:
  - A = (B-C)/D x E
  - Where:
    - A = the number of Performance Rights that will vest and become exercisable (rounded down to the nearest whole number)
    - B = the aggregate actual eps over the Performance Period
    - C = the aggregate threshold eps
    - D = the aggregate range eps less the aggregate threshold eps
    - E = the number of Performance Rights issued as set out above.

Year ended	Threshold eps	Range eps	
30 June 2011 *(base eps)	13.4	13.4	
30 June 2012	14.74	15.41	
30 June 2013	16.214	17.7215	
30 June 2014	17.8354	20.379725	
Aggregate – 3 years to 30 June 2014	48.7894	53.5112	

\*Base eps of 13.4 was based on reported net profit after tax of \$21.8 million for the year ended 30 June 2011 adjusted for impairment, insurance gain on assets destroyed by Brisbane flood and profits on sale of GroundProbe Pty Ltd and Codan Broadcast Products Pty Ltd.

The Performance Hurdle eps figures have been set on the basis of cumulative annual compounding growth in eps.

The Performance Hurdle threshold is broadly equivalent to the Company achieving an aggregate compound annual growth rate of 10% per annum in respect of eps for the Performance Period.

The Performance Hurdle range is broadly equivalent to the Company achieving an aggregate compound annual growth rate of 15% per annum in respect of eps for the Performance Period.

If an eps figure for a particular year is not achieved, the threshold eps or range eps will still be met if the aggregate eps in the Performance Period is equal to or exceeds the amounts set out in the table above.

For the purposes of assessing satisfaction of the Performance Hurdle, the board may adjust the Company's eps over the Performance Period for extraordinary, significant or non-recurring items.

#### **Issue Price and Exercise Price**

Each Performance Right will be issued to Mr McGurk for no consideration and will have a nil exercise price. If the Performance Right vests it would allow Mr McGurk (or his nominee) to exercise the Performance Right and be issued with a Share.

#### **Exercise Period**

Once the Performance Rights have become exercisable, Mr McGurk will need to exercise those rights within 12 months from the date on which they vest and become exercisable, or they will lapse and there will be no further entitlement to any Shares. This period may be shortened if Mr McGurk ceases to be employed under certain circumstances and the Performance Rights have not lapsed.

#### Bonus issue and capital reconstruction of the Company

The number of Shares to which Mr McGurk will become entitled to on exercise of the Performance Rights will be adjusted to take account of any bonus issues, rights issues or reconstructions which the Company undertakes between the date of allocation of the Performance Rights and the exercise of those rights.

#### **Cessation of employment**

Performance Rights lapse immediately if Mr McGurk's employment with the Company is terminated for misconduct or any other reason justifying termination without notice.

In the case of Mr McGurk's employment ceasing due to death or permanent disablement, redundancy, retirement, agreement between the Company and Mr McGurk or from a sale of all or substantially all of the shares or assets of the Company:

- Performance Rights which have otherwise become exercisable remain exercisable up until the end of the exercise period; and
- the Board has a discretion to treat the remaining Performance Rights as exercisable and to set the exercise period for them.

In all other cases where employment ceases, Performance Rights that have not vested and become exercisable will lapse immediately, and Performance Rights that have vested and are exercisable will lapse at the end of 30 days.

#### **Restriction on the disposal of Shares**

The Plan provides that the Shares issued on exercise of the Performance Rights will be restricted from disposal for a period of five years from the date of issue of the Performance Rights.

#### **Forfeiture of Shares**

Shares issued to Mr McGurk on exercise of his Performance Rights may be forfeited if he perpetrates fraud against the Company or any of its subsidiaries (**Codan group**), acts dishonestly or breaches his obligations to any member of the Codan group.

The right of the Company to cause the Shares, which have been issued on exercise of the Performance Rights, to be forfeited, expires:

- on the termination of Mr McGurk's employment with the Company otherwise than as a result of fraud, dishonesty or a breach of his obligations to the Codan group; or
- upon the sale or transfer of the Shares; or
- on the day following the expiry of the five year period from the date of issue of the Performance Rights.

#### **Directors' Recommendation**

Other than Mr McGurk (who is not entitled to make a recommendation), the directors unanimously recommend that shareholders approve the grant of the Performance Rights contemplated by Resolution 6.



## Lodge your vote:

Online: www.investorvote.com.au

By Mail:

Computershare Investor Services Pty Limited GPO Box 242 Melbourne Victoria 3001 Australia

Alternatively you can fax your form to (within Australia) 1800 783 447 (outside Australia) +61 3 9473 2555

For Intermediary Online subscribers only (custodians) www.intermediaryonline.com

## For all enquiries call:

(within Australia) 1300 556 161 (outside Australia) +61 3 9415 4000

# **Proxy Form**

 

 ✓
 Cast your proxy vote
 Your secure access information is: Control Number:

 ✓
 Access the annual report
 SRN/HIN:

 ✓
 Review and update your securityholding
 PLEASE NOTE: For security reasons it is important that you keep your SRN/HIN confidential.

## For your vote to be effective it must be received by 11:00am (Adelaide time) Monday 17 October 2011

## How to Vote on Items of Business

All your securities will be voted in accordance with your directions.

#### **Appointment of Proxy**

**Voting 100% of your holding:** Direct your proxy how to vote by marking one of the boxes opposite each item of business. If you do not mark a box your proxy may vote as they choose. If you mark more than one box on an item your vote will be invalid on that item.

**Voting a portion of your holding:** Indicate a portion of your voting rights by inserting the percentage or number of securities you wish to vote in the For, Against or Abstain box or boxes. The sum of the votes cast must not exceed your voting entitlement or 100%.

**Appointing a second proxy:** You are entitled to appoint up to two proxies to attend the meeting and vote on a poll. If you appoint two proxies you must specify the percentage of votes or number of securities for each proxy, otherwise each proxy may exercise half of the votes. When appointing a second proxy write both names and the percentage of votes or number of securities for each in Step 1 overleaf.

A proxy need not be a securityholder of the Company.

## **Signing Instructions for Postal Forms**

**Individual:** Where the holding is in one name, the securityholder must sign.

**Joint Holding:** Where the holding is in more than one name, all of the securityholders should sign.

**Power of Attorney:** If you have not already lodged the Power of Attorney with the registry, please attach a certified photocopy of the Power of Attorney to this form when you return it.

**Companies:** Where the company has a Sole Director who is also the Sole Company Secretary, this form must be signed by that person. If the company (pursuant to section 204A of the Corporations Act 2001) does not have a Company Secretary, a Sole Director can also sign alone. Otherwise this form must be signed by a Director jointly with either another Director or a Company Secretary. Please sign in the appropriate place to indicate the office held. Delete titles as applicable.

## Attending the Meeting

Bring this form to assist registration. If a representative of a corporate securityholder or proxy is to attend the meeting you will need to provide the appropriate "Certificate of Appointment of Corporate Representative" prior to admission. A form of the certificate may be obtained from Computershare or online at www.investorcentre.com under the information tab, "Downloadable Forms".

**Comments & Questions:** If you have any comments or questions for the company, please write them on a separate sheet of paper and return with this form.



Change of address. If incorrect, mark this box and make the correction in the space to the left. Securityholders sponsored by a broker (reference number commences with 'X') should advise their broker of any changes.

# Proxy Form

# STEP 1 Appoint a Proxy to Vote on Your Behalf

I/We being a member/s of Codan Limited hereby appoint

Items of Business

the Chairman	~ ~
of the Meeting	<u>OR</u>

**PLEASE NOTE:** Leave this box blank if you have selected the Chairman of the Meeting. Do not insert your own name(s).

5

Please mark X to indicate your directions

or failing the individual or body corporate named, or if no individual or body corporate is named, the Chairman of the Meeting, as my/our proxy to act generally at the meeting on my/our behalf and to vote in accordance with the following directions (or if no directions have been given, as the proxy sees fit) at the Annual General Meeting of Codan Limited to be held at the Hilton Adelaide hotel, 233 Victoria Square, Adelaide, South Australia on Wednesday, 19 October 2011 at 11:00am (Adelaide time) and at any adjournment of that meeting.

#### Important - If the Chairman of the Meeting is your proxy or is appointed as your proxy by default

By marking the box below, you are directing the Chairman of the Meeting to vote in accordance with the Chairman's voting intentions as set out below and in the Notice of Meeting. If you do not mark the box below, and you have not directed the Chairman of the Meeting how to vote on Items 1 & 6, the Chairman of the Meeting will not cast your votes on Items 1 & 6 and your votes on Items 1 & 6 will not be counted in computing the required majority if a poll is called on these items. If you appoint the Chairman of the Meeting as your proxy you can direct the Chairman how to vote by either marking the boxes in Step 2 below (for example if you wish to vote against or abstain from voting) or by marking the box below (in which case the Chairman of the Meeting will vote in favour of Items 1 & 6).

The Chairman of the Meeting intends to vote undirected proxies in favour of Items 1 & 6 of business.

I/We direct the Chairman of the Meeting to vote in accordance with the Chairman's voting intentions on Items 1 & 6 (except where I/we have indicated a different voting intention below) and acknowledge that the Chairman of the Meeting may exercise my proxy even though Items 1 & 6 are connected directly or indirectly with the remuneration of a member of key management personnel.



**PLEASE NOTE:** If you mark the **Abstain** box for an item, you are directing your proxy not to vote on your behalf on a show of hands or a poll and your votes will not be counted in computing the required majority.

OI	RDINARY BUSINESS	For	Agains	Abstan
1	Adoption of Remuneration Report			
2	Re-election of Director - Mr Peter Griffiths			
3	Re-election of Director - Lieutenant General Peter Leahy			
4	Re-election of Director - Mr Scott Davies			
5	Re-election of Director - Mrs Corinne Namblard			
SPECIAL BUSINESS				
6	Approval of the grant of Performance Rights to Mr Donald McGurk			

The Chairman of the Meeting intends to vote undirected proxies in favour of each item of business.

# Signature of Securityholder(s) This section must be completed. Individual or Securityholder 1 Securityholder 2 Securityholder 3 Sole Director and Sole Company Secretary Director Director/Company Secretary Contact Date 1 Name Date 1



