# ECCDAN

### Robust, innovative technology

## 2018 Half-Year Results & Update

5 March 2018

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# KCODAN

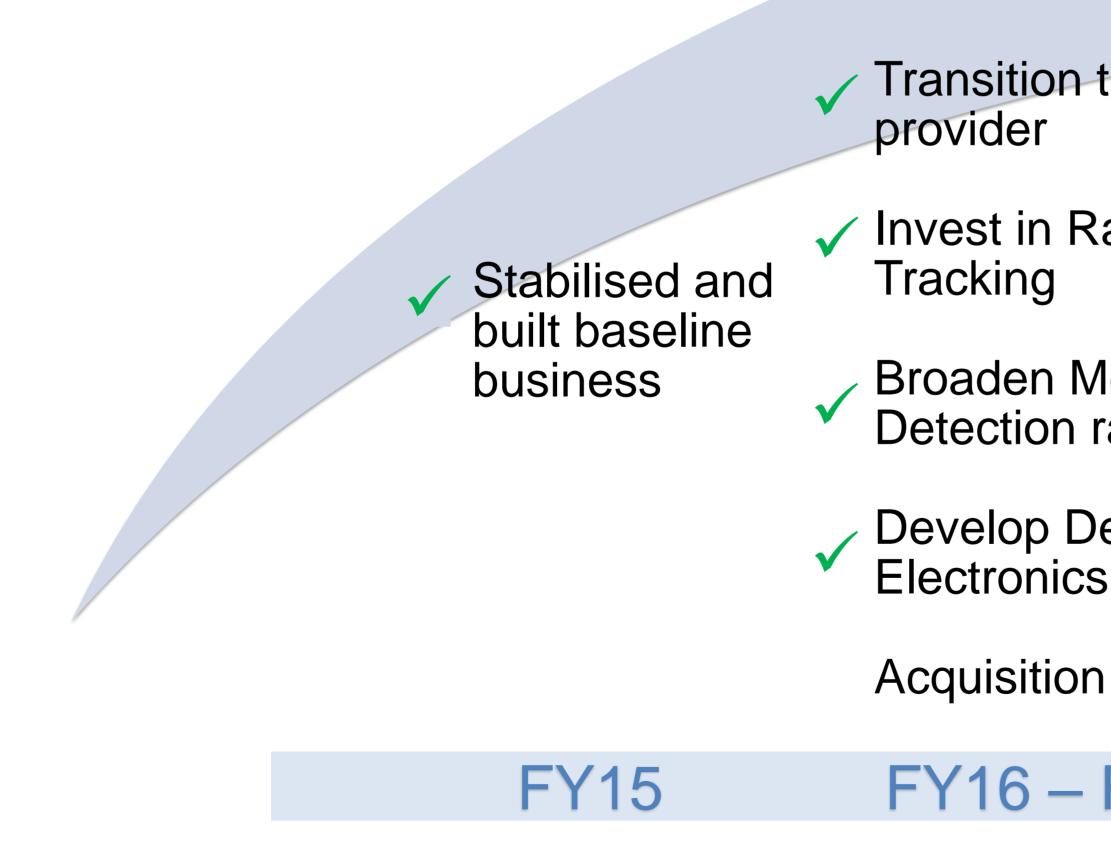
### Robust, innovative technology for global markets

- Portfolio of technology solutions
- Unique, protected intellectual property
- Superior performance in harsh environments
- > 58-year history of innovation
- Customers in 150 countries
- Global distribution network





## STRATEGY - BUILD THE BASE BUSINESS



### Grow Radio business

Transition to solutions

Invest in Radio and

**Broaden Metal** Detection range

Develop Defence Electronics business

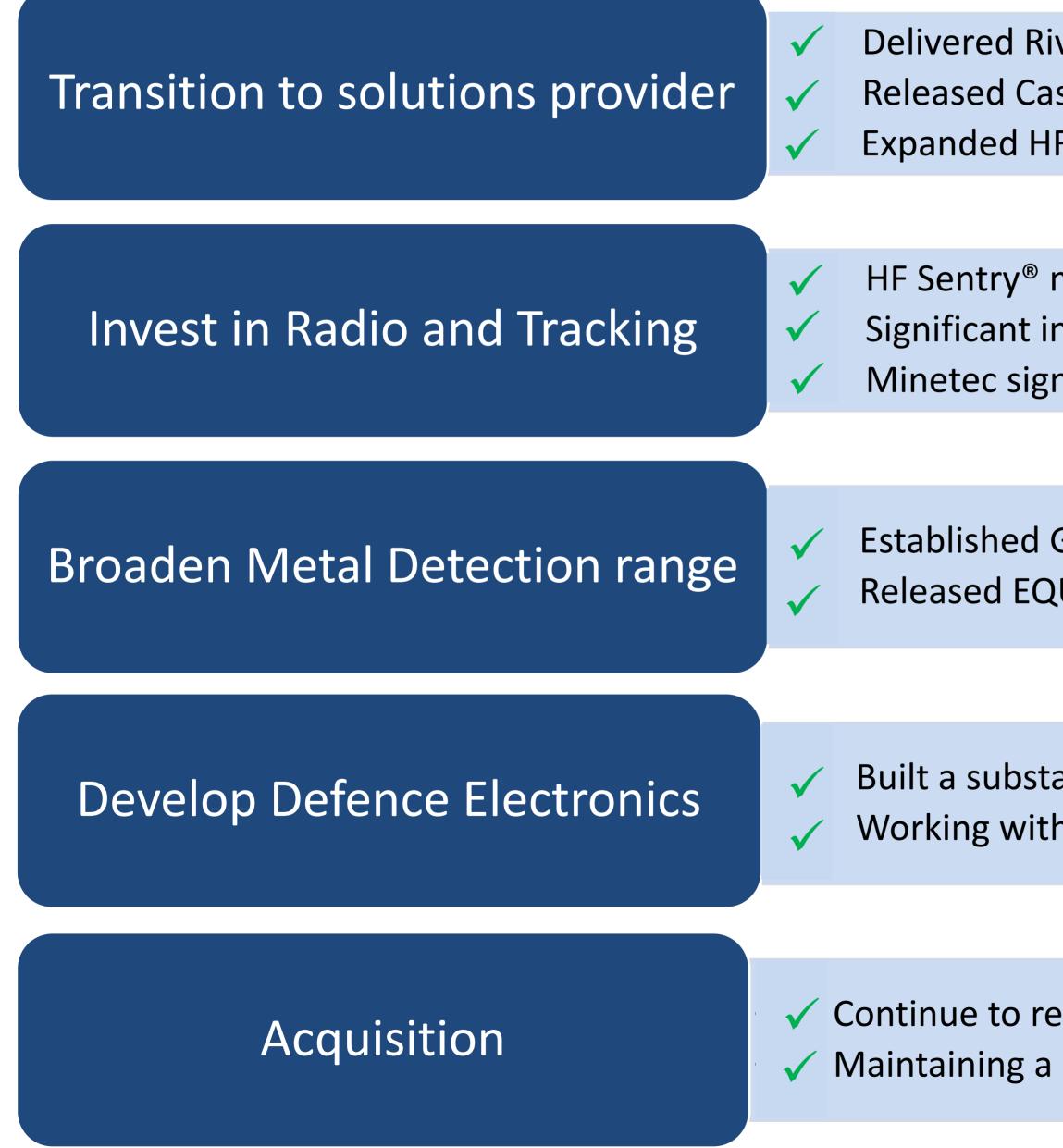
Scale Tracking

Win Australian defence contracts

Acquisition

FY16 – FY18 FY19 – FY20

## BUILDING THE BASE BUSINESS DELIVERED IN FY18



Delivered Rivercom 911 LMR solution Released Cascade™ LMR platform (VHF) Expanded HF Military offering

HF Sentry<sup>®</sup> military radio released and accepted by market Significant investment in Minetec technology Minetec signed distribution agreement with Caterpillar

Established Gold Monster<sup>®</sup> as dominant lower-priced gold detector in Africa Released EQUINOX<sup>®</sup> – enhanced recreational offering

Built a substantial sales opportunities pipeline Working with a number of large defence primes

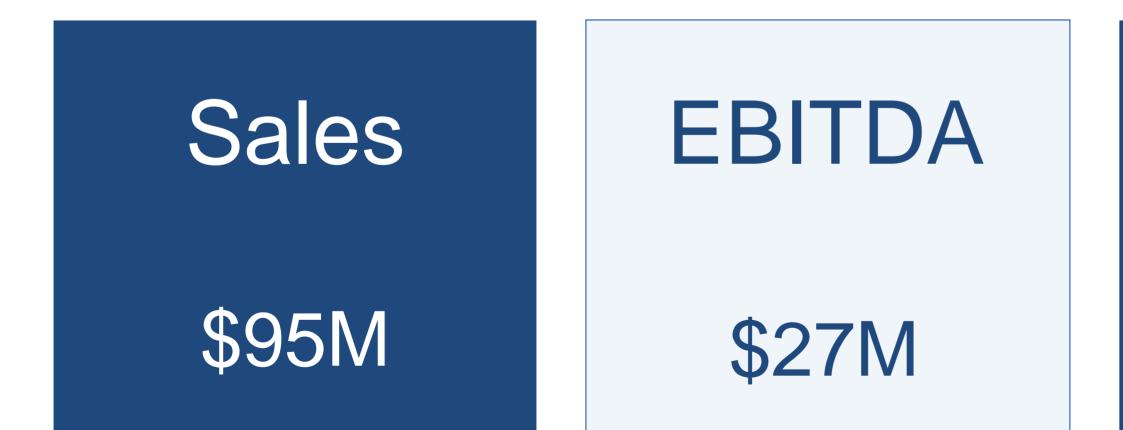
Continue to review and assess opportunities
Maintaining a strategic and disciplined approach

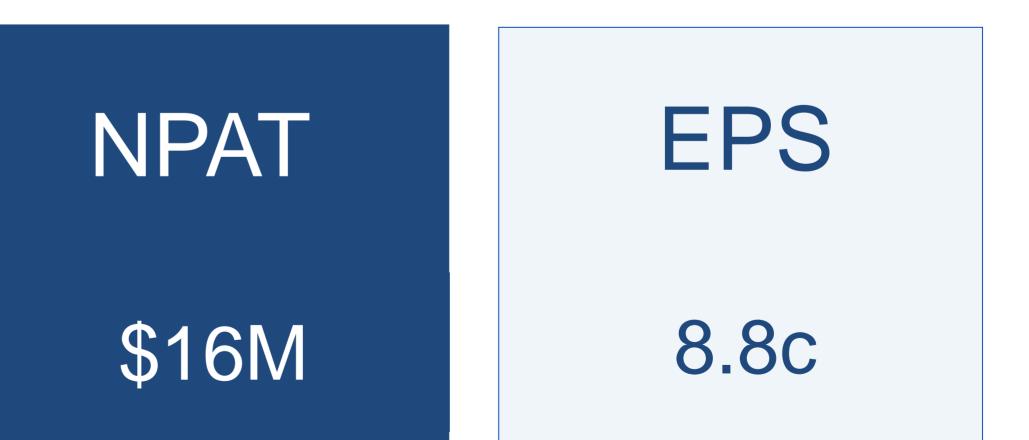


### FY18 HALF-YEAR RESULTS Strong Result: well positioned for the second half

### Half-year result

- > Sales and net profit after tax significantly above base-level expectation
- Strong EBITDA margin of 29%
- Interim fully franked dividend 4.0 cents
- Continuing strong balance sheet



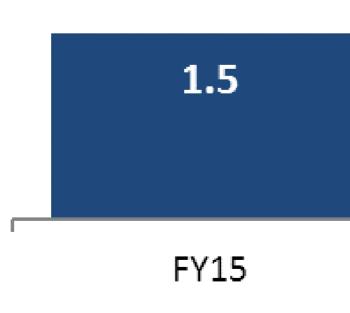




## DIVIDEND

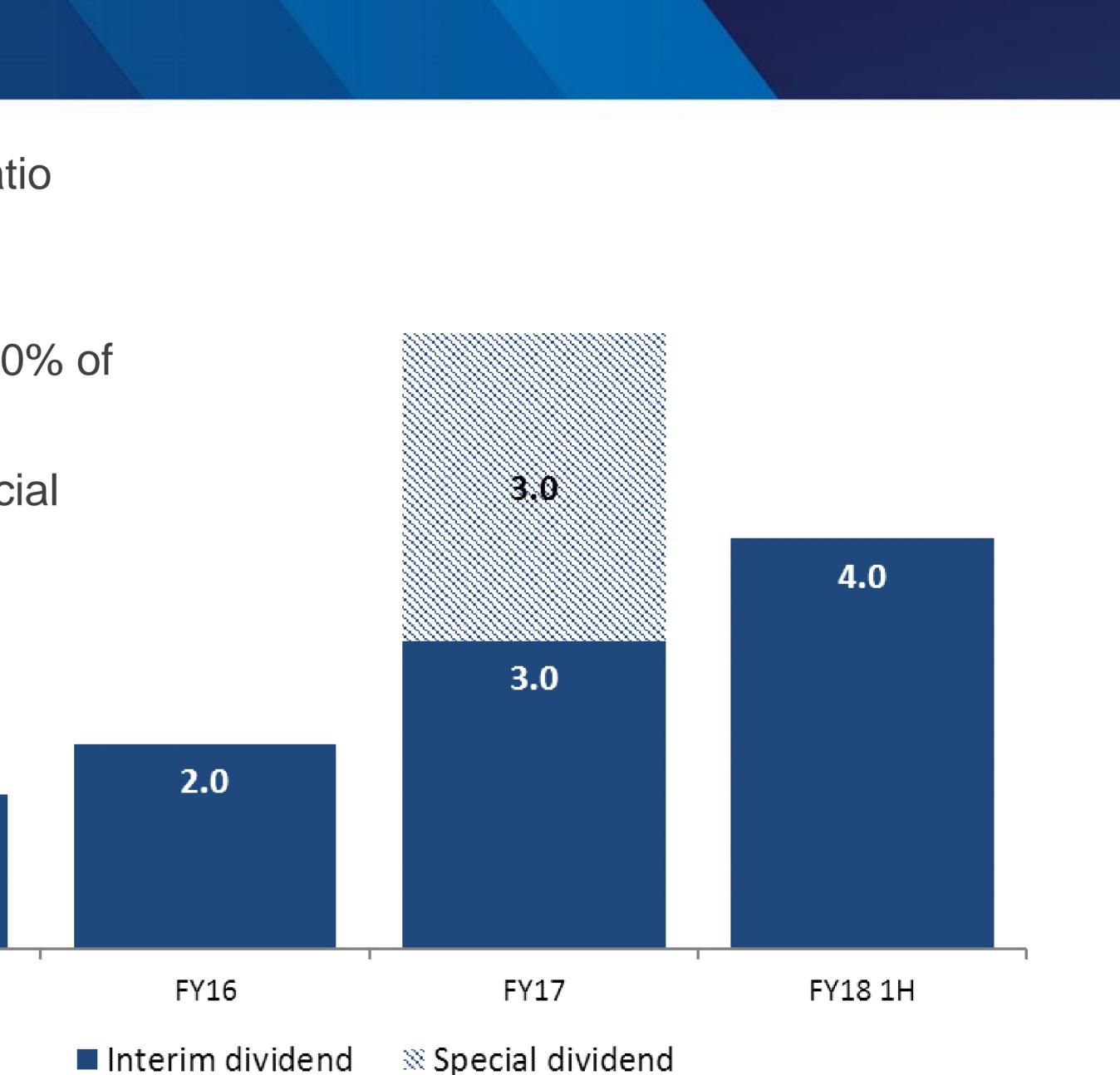
Interim dividend 4.0 cents – 45% payout ratio

- Record date 15 March 2018
- > Payment date 3 April 2018
- > Board policy of paying out approximately 50% of base-level profit as dividends
- > Outperformance will be rewarded with special dividends – declared annually



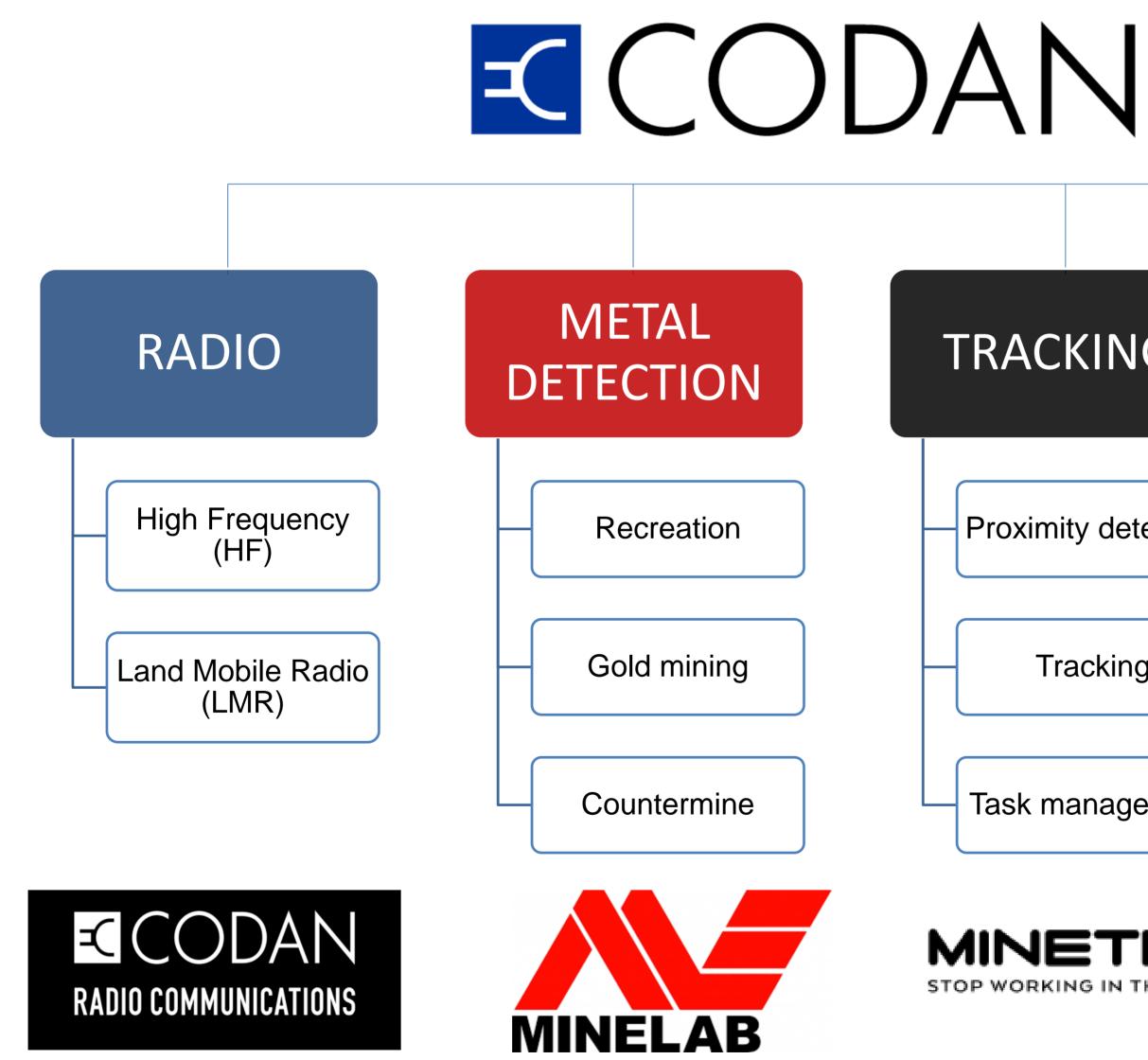


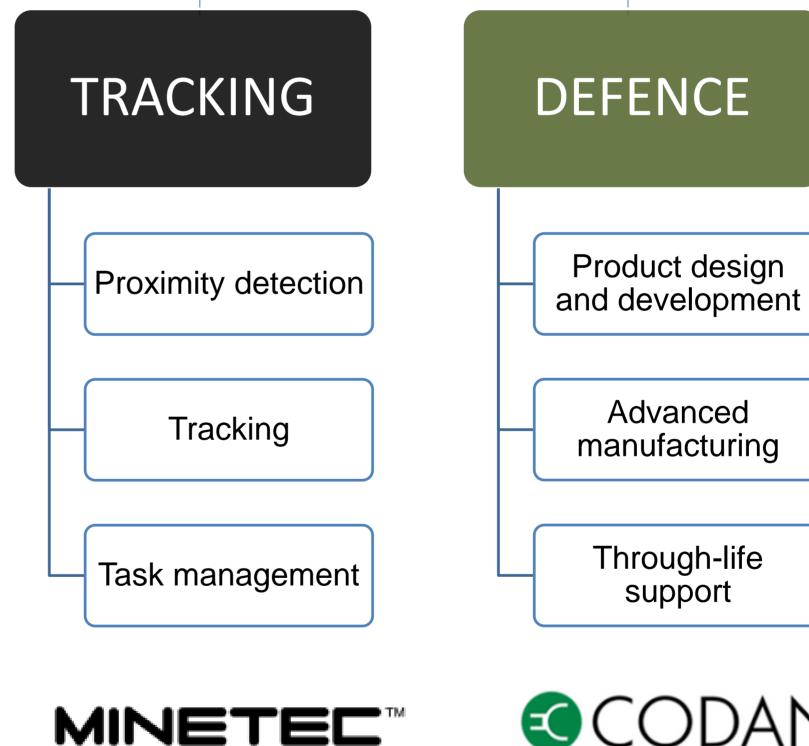






## BUSINESS UNITS A PORTFOLIO OF TECHNOLOGY SOLUTIONS



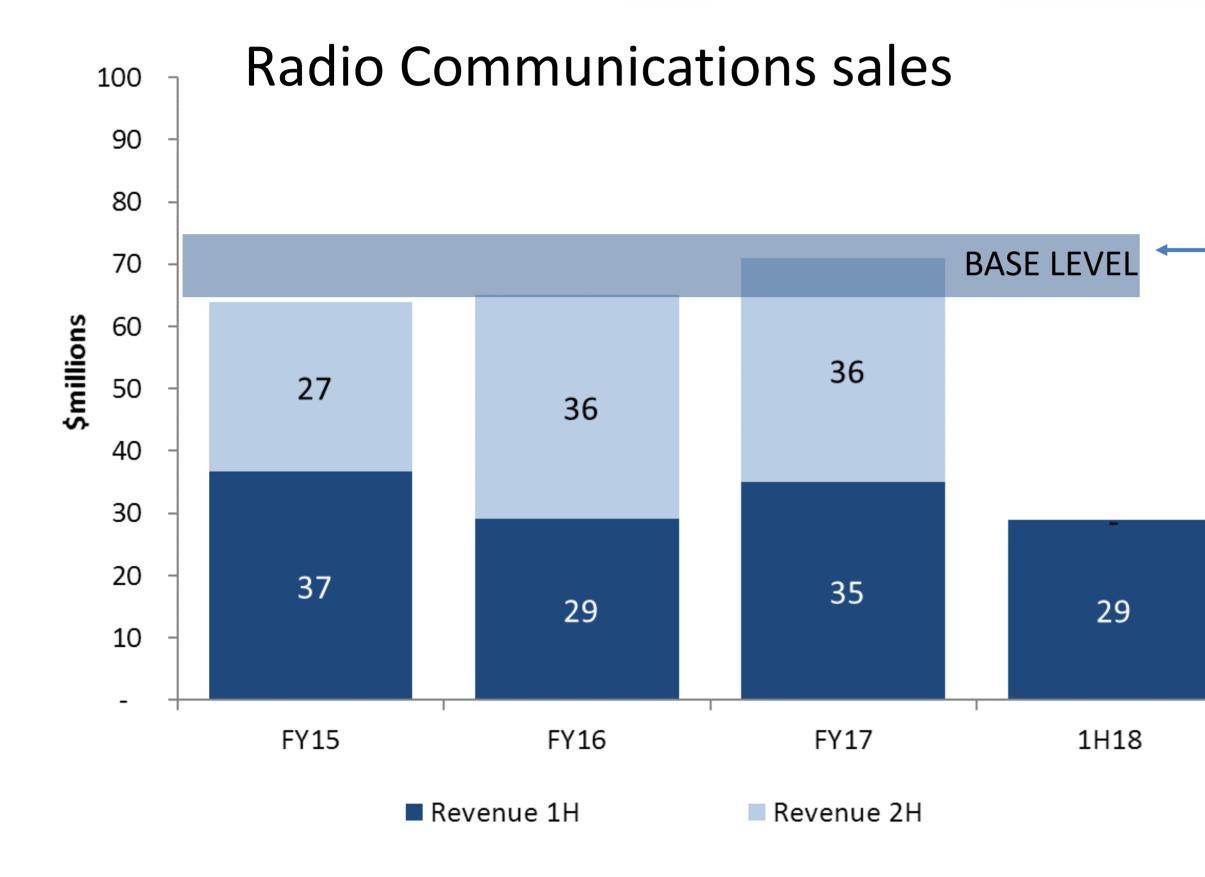


STOP WORKING IN THE DARK



## RADIO COMMUNICATIONS

### TRANSITIONING TO SOLUTIONS PROVIDER



- Investing in new HF military Manpack radio
- Further LMR Cascade<sup>™</sup> platforms to be released in FY18 and FY19
- > FY18 sales expected to be in line with base-level



Annual base-level sales \$65 million - \$75 million

- Large HF projects can take us to the top of this range
- > Expanding product range to grow base business

> Collaborating with major communications/defence companies to expand our HF Military offering



## RADIO COMMUNICATIONS EXPANDING OUR HF MILITARY OFFERING



### **Targeting larger Military market:**

### **Sentry-H<sup>®</sup> Military Radio capability enhancement**

- > Smaller form factor, digital voice, high-end encryption, easily integrates with existing platforms
- > Upgrade released December 2017
- > First substantive Sentry-H<sup>®</sup> order delivered in the first half
  - Sold to a Northern African Defence Ministry for use in national and border security
  - Strong value proposition based on price, ease of use, reliability and field service network

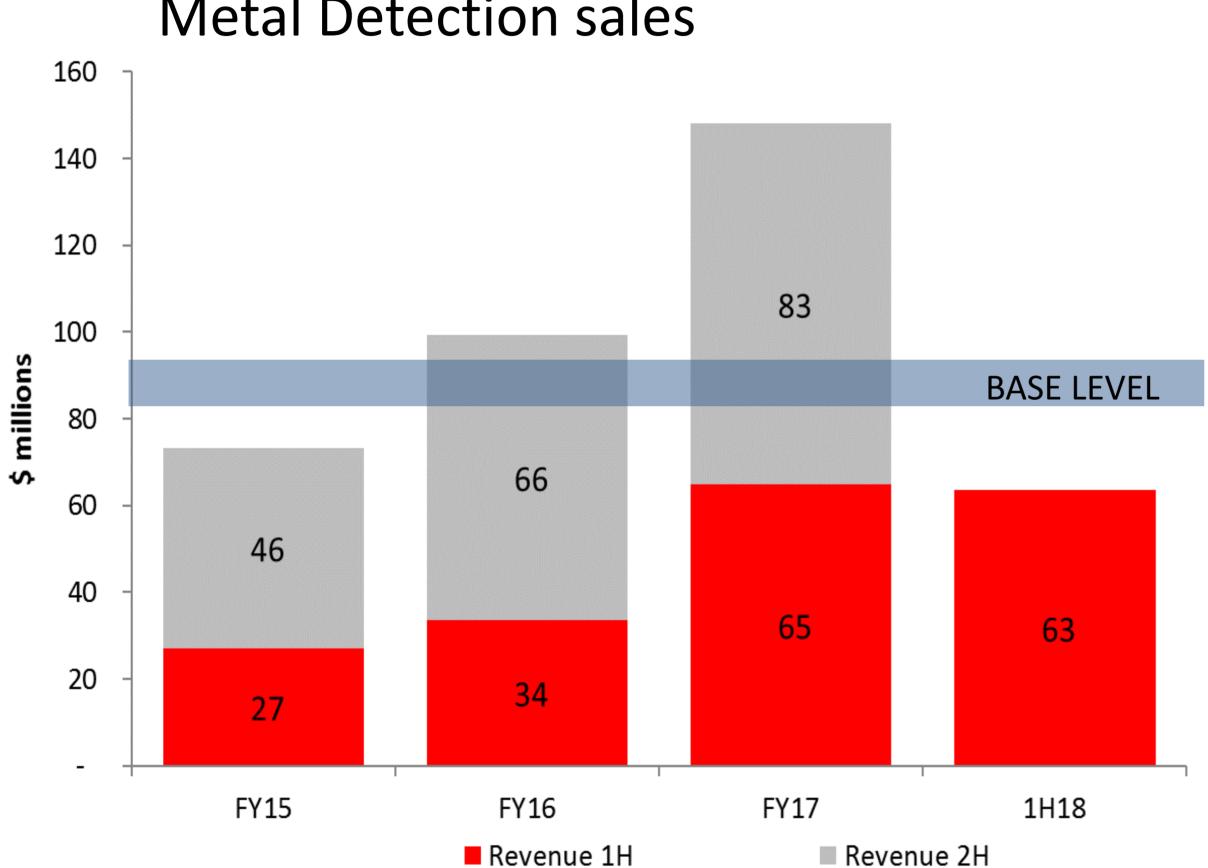


> Focus on developing-world militaries in Africa, Middle East, Asia, Eastern Europe & Latin America



## METAL DETECTION

### BROADENING PRODUCT RANGE TO GROW BASE BUSINESS



Metal Detection sales

Annual base-level sales \$85 million - \$95 million

Periods of strong demand in Africa can push sales above this level



### **Recreational:**

- EQUINOX<sup>®</sup> release redefines recreational detecting
- World's best coin & treasure technology >

### **Gold Mining:**

- Continuing strong demand for gold detectors in Africa >
- Changing sales mix selling more SDC 2300<sup>®</sup> and Gold Monster<sup>®</sup>
- Reducing dependence on GPZ 7000<sup>®</sup>
- Expanding geographic footprint

### **Countermine:**

- Progressing dual-sensor development, on track for release in FY19
- Significant sale of F3 Compact<sup>™</sup> mine detectors to > military customer







## EQUINOX®

OUR MOST SIGNIFICANT COIN & TREASURE RELEASE EVER

### **NEW Multi-IQ** technology >

- Simultaneous multi-frequency >
- Adaptable for all target types and ground conditions >
- Obsoletes all single frequency VLF detectors >

### Mid-range coin & treasure detector >

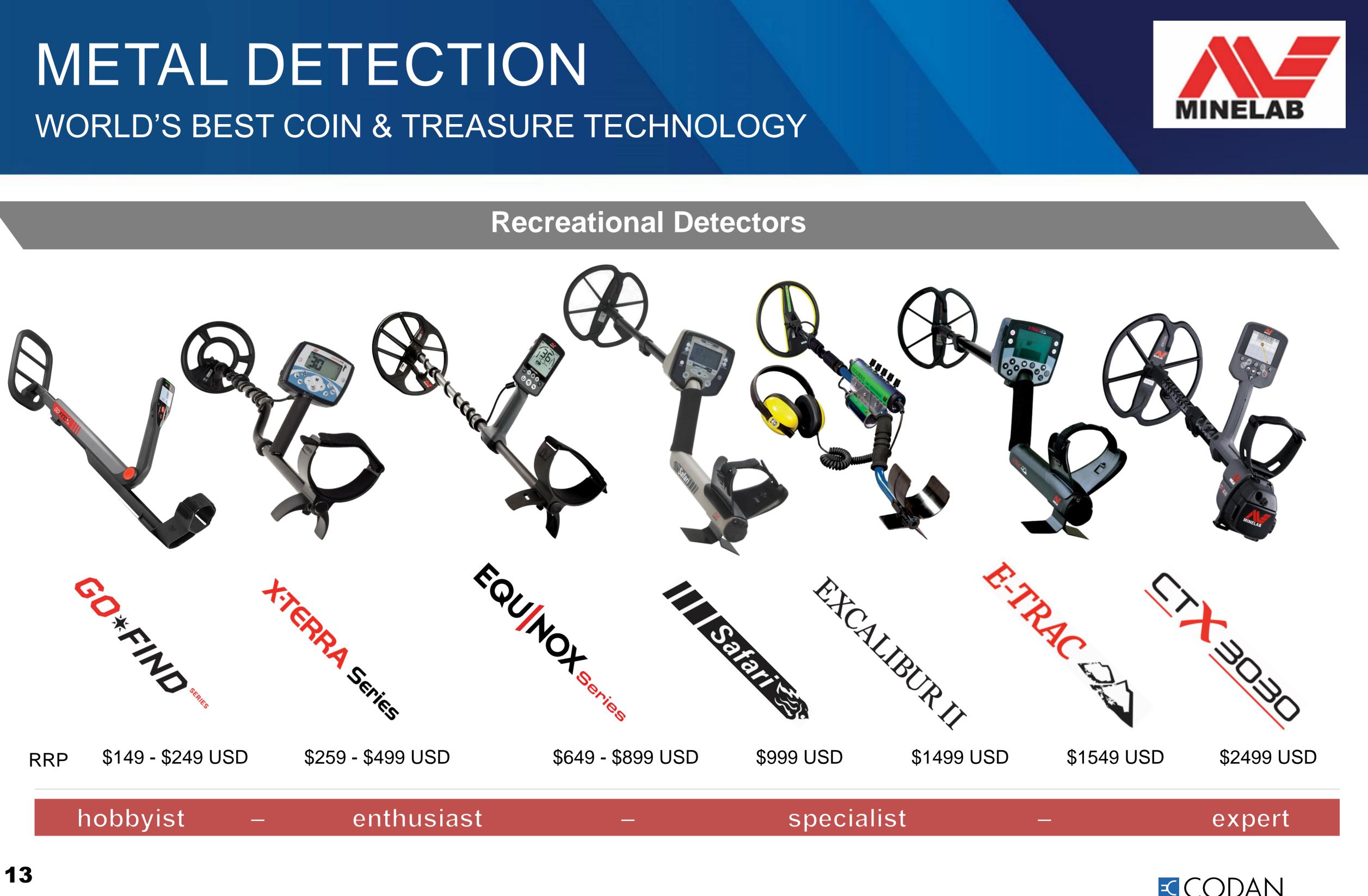
- Waterproof
- Wireless audio
- Lightweight
- Easy set-up
- RRP \$649 \$899 USD
- Strong order book >
- First shipments February 2018 >







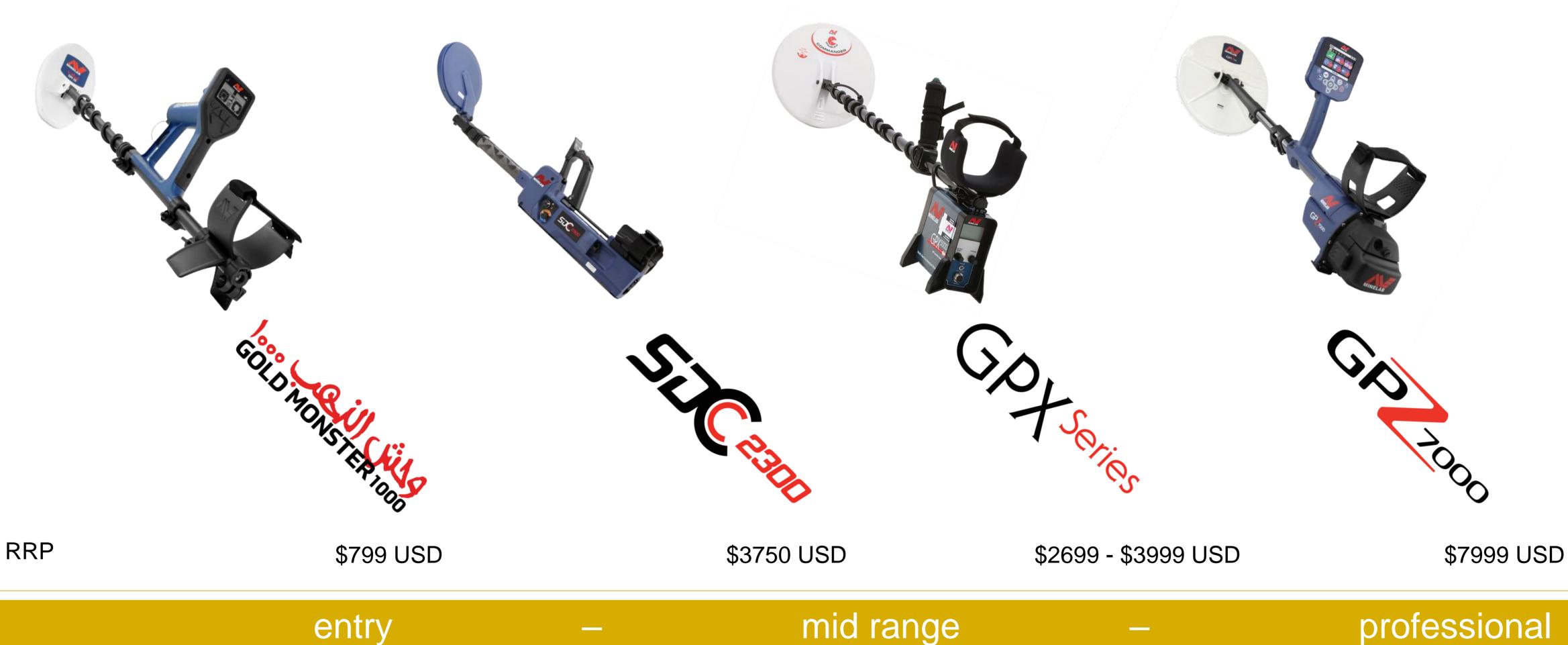
# METAL DETECTION







### METAL DETECTION CHALLENGING COMPETITORS AT LOWER PRICE POINTS





### **Gold Detectors**



## TRACKING SOLUTIONS PROVEN, WORLD LEADING TECHNOLOGY



Tracking people and assets in real time



to increase output

### **Delivered in the half:**

- Signed Development and Marketing Agreement with Caterpillar Inc. >
  - Joint collaboration to integrate Minetec's solution into Caterpillar's MineStar offering >
  - Distribution through Caterpillar's global network 172 dealers across 190 countries >
- > Australian underground mine
- in Sweden and Finland
- Growing pipeline of opportunities
- Positioned for profitable growth, targeting \$30 million business by 2020







Eliminating bottlenecks

Highly accurate awareness and alerts

Selected as preferred vendor to supply underground Fleet Management System at a significant

Secured first operational deployment of SafeDetect proximity detection system at open-pit mines



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## DEFENCE ELECTRONICS BUILDING THE SALES OPPORTUNITIES PIPELINE

### **Prime Contractors**





### BAE SYSTEMS











### **Projects**











- Leveraging defence capability in design and support of complex systems
- Australian partner for Defence Primes, > as required by Defence Industry Policy







## Financial results





## STRONG FIRST HALF

Underlying business performance	Half Year Dec 15	Half Year Dec 16	Half Year Dec 17
	\$m	\$m	\$m
Revenue	\$65.0	\$103.9	\$94.7
Underlying business performance			
EBITDA	\$14.7	\$37.1	\$27.4
EBIT	\$9.0	\$30.3	\$20.9
Net interest	(\$0.8)	(\$0.5)	(\$0.2)
Net profit before tax	\$8.2	\$29.8	\$20.7
Underlying net profit after tax	\$7.0	\$22.2	\$15.8
Statutory net profit after tax	\$6.1	\$22.2	\$15.8
EBITDA margin	23%	36%	29%
NPAT margin	11%	21%	17%

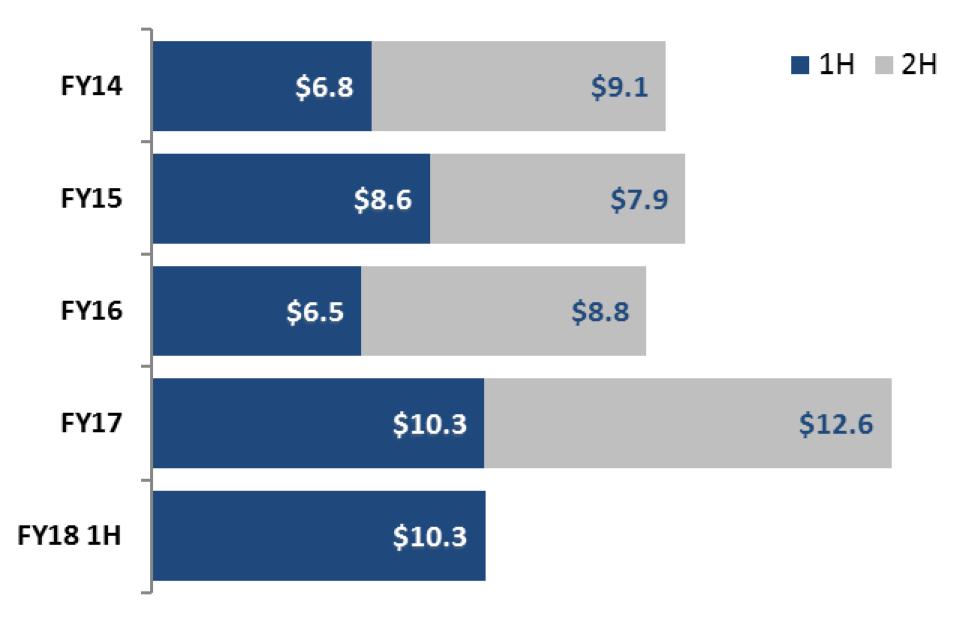
- >
- Selling more SDC 2300<sup>®</sup> and Gold Monster<sup>®</sup> machines into Africa >
- Operating expenses broadly in line with prior year >

Profit margins lower due to lower sales volumes for Radio Communications and a change in sales mix for Minelab



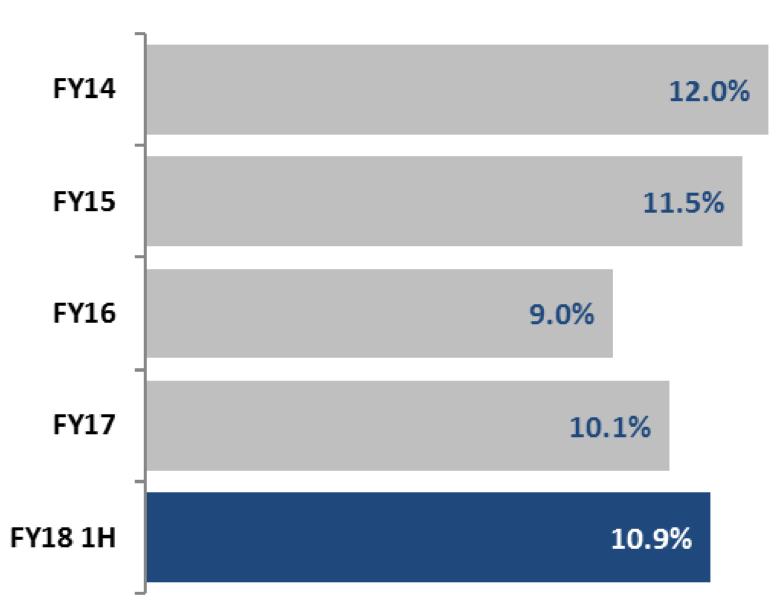
## ENGINEERING INVESTMENT





> FY18 projects on track, investing across all 3 divisions
> Engineering investment drives future growth
> Fundamental to our strategy of growing the base business

**Engineering spend (% sales)** 





## BALANCE SHEET

### Strong balance sheet continues

- Small \$4.4 million net debt position
- Investment in inventory to support product launches >
- Unutilised bank facility available for strategic initiatives >

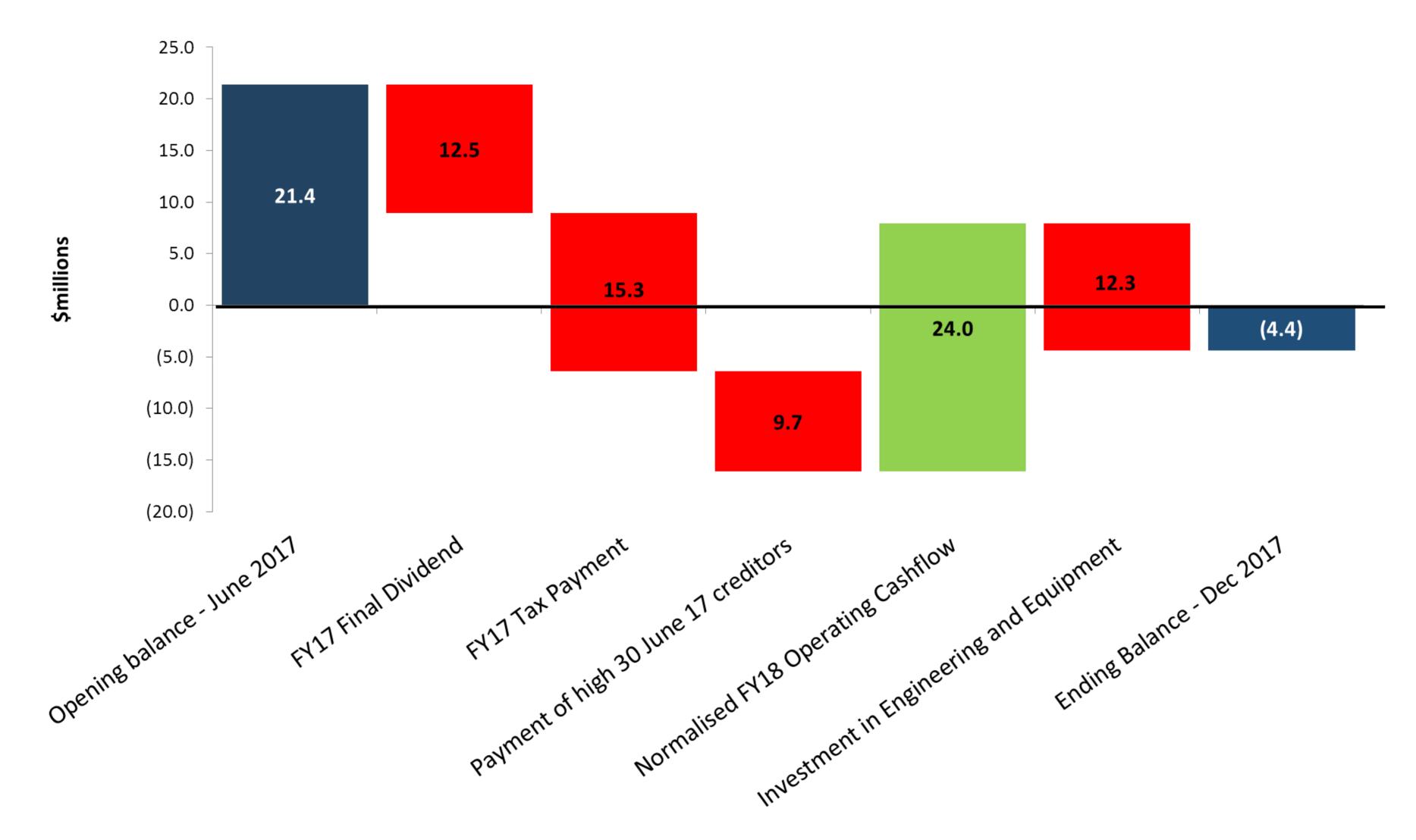
	<b>Dec-16</b>	Jun-17	<b>Dec-17</b>
	<b>\$</b> m	\$m	\$m
Receivables	15.5	20.6	20.5
Inventories	33.7	31.0	34.5
Payables	(28.1)	(36.6)	(26.9)
Total working capital	21.2	15.0	28.0
Property, plant & equipment	16.1	15.7	16.5
Product development	50.0	54.2	58.8
Intangible assets	87.2	86.2	86.6
Other assets	1.7	3.5	3.6
Other liabilities	(22.4)	(31.1)	(20.0)
Net assets before debt	153.8	143.6	173.5
Net cash (debt)	0.4	21.4	(4.4)
Net assets	154.2	165.0	169.1





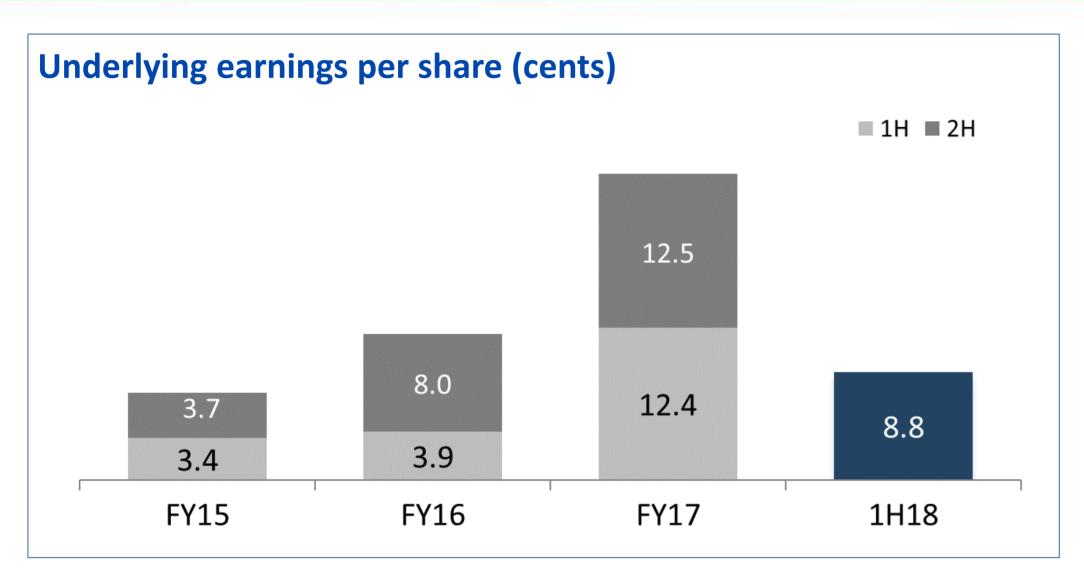
## CHANGE IN NET CASH (DEBT) POSITION

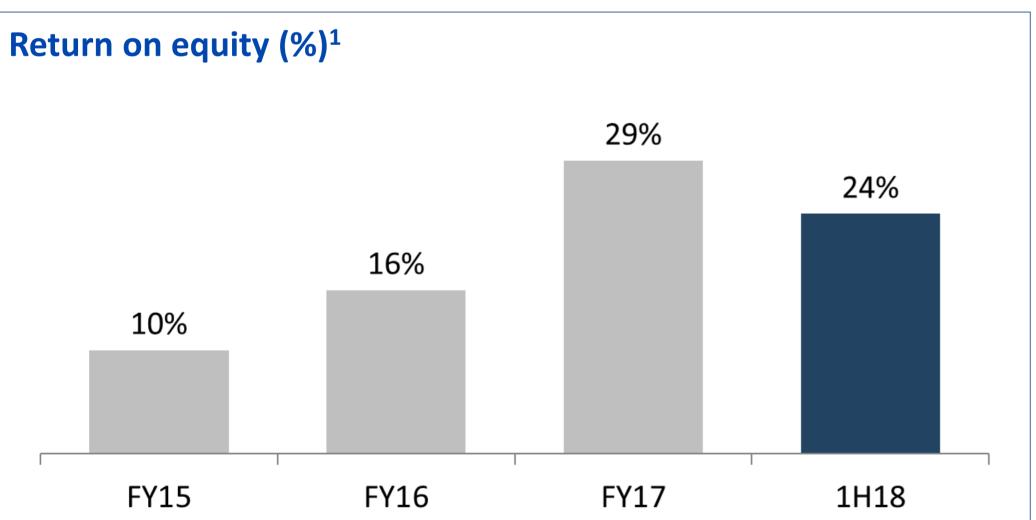
- Large catch up for FY17 tax payment >
- Tax instalments normalised going forward >
- Ended FY17 with high creditors, resulting in negative working capital movement in FY18 >
- Net positive cash balance today >



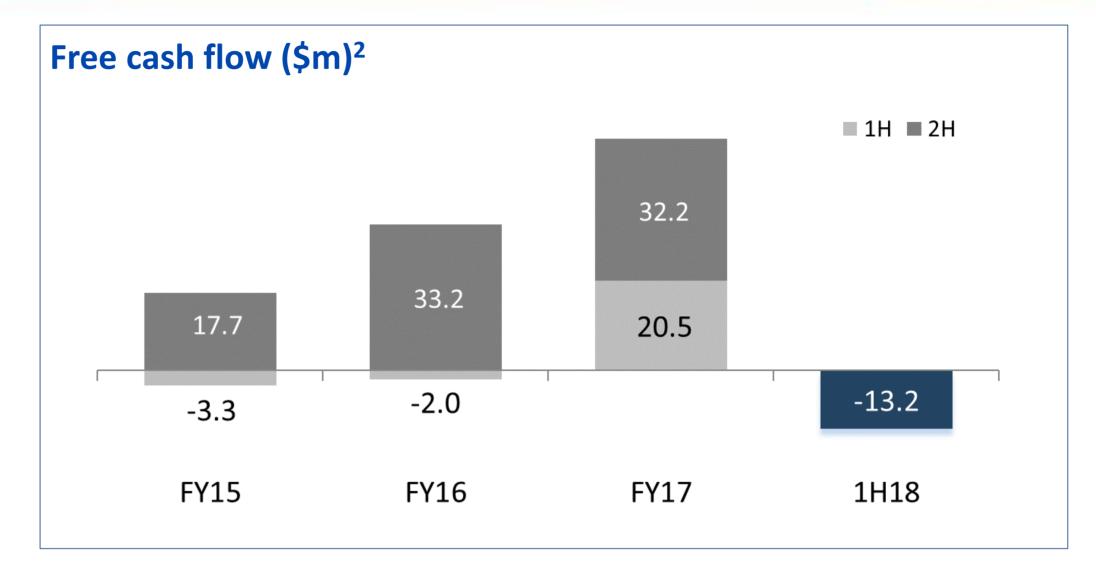


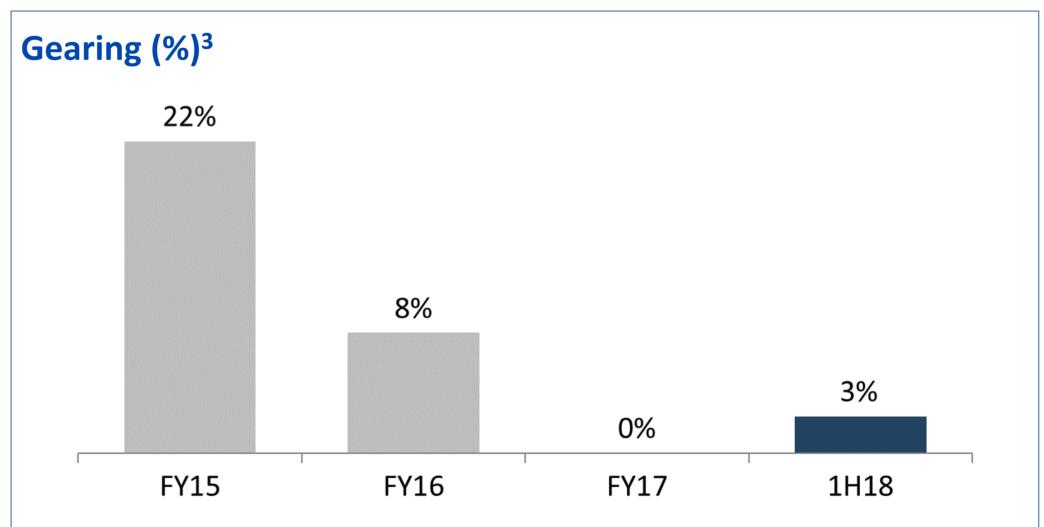
## KEY RATIOS





<sup>1</sup>Return on equity calculated as annualised underlying net profit after tax divided by total equity <sup>2</sup> Free cash flow = operating cash flow + interest – cash outflow for product development, IP acquisition and capital expenditure <sup>3</sup>Gearing = net debt / net debt plus equity, net debt position of \$4 million as at 31 December 2017







## OUTLOOK FY18

- > First-half results exceeded base-level profitability
- Expecting Radio Communications to have a stronger second half and deliver FY18 sales in the range of \$65 million to \$75 million
- Minelab will benefit from EQUINOX<sup>®</sup> product launch and favourable seasonality factors in the second half
- > Minetec will deliver a stronger second half
- Expect to exceed base-level NPAT (\$25 million) for the full year, but difficult to forecast by how much
- > Further updates will be provided when appropriate

